Listing of Outreach/Implementation Partners:

	Individual(s)	Issue(s)	Representing	Date
1	Carl Dickson	Parks & Recreation	Dauphin County Parks & Recreation	7/28/16
2	Bob Christoff	Stormwater, Ag preservaion, natural resources	Dauphin County Conservation District	7/28/16
3	Ashleigh Huffman	Youth outreach	Susquehanna Township School District	7/29/16
4	Shannon Williams, Dave	Stormwater, water, sewer, outreach	Capital Region Water	8/10/16,
	Stewart, Andrew Bliss			8/25/16
5	Geoffrey Knight	Outreach, City planning status	Harrisburg City Planning	8/11/16
6	Bill Jones, Tom Young	Transit	CAT	8/12/16
7	Jeremy Young	Historic resources	PHMC	8/25/16
8	Paul Toburen, Stefani	Public Health	Pinnacle Health	9/6/16
	McAuliffe			
9	Michael Yingling, Anthea	Growth management, southern DC	East Hanover Twp	9/6/16
	Stebbins	issues, parks & rec		
10	Brandon Williams (Asst Dir	Growth management, southern DC	Derry Twp	9/6/16
	Zoning), Chuck Emerick	issues, parks & rec		
11	George Connor	Economic Development, Floodplain CRS	<u>Dauphin County Economic Development</u>	9/8/16
12	Steve Libhart	Hazard mitigation, flooding, emergency	<u>Dauphin County Dept of Public Safety</u>	9/13/16
		mgmt		
13	Jeanette Crabb, Chris Dietz	Growth management, northern DC	Northern Dauphin COG	9/15/16
		issues		
14	Bonnie Kent	Northern DC human service issues	DC Human Services	9/15/16
15	Kathy Ludwig, Lauren Gross	Economic development, housing	Greater Harrisburg Assoc of Realtors	12/1/16
16	Lori Yeich	Natural resources, recreation	DCNR	10/21/16
17	Leo Agresti, Leah Eppinger	Housing, economic development	Dauphin County Housing Authority	10/13/16
18	Tony Berger, Chris Drda	transportation	PennDOT District 8	1/26/17
19	Dave Black, Shaun Donovan	Economic development	CREDC	10/14/16
20	Bob Burns	Demands/needs for elderly	Area Agency on Aging	10/25/16
21	Lisa Moyer, Karen Cullings,	Libraries	Dauphin County Library System	10/11/16
	Rob Lesher			
22	Sheilah Borne-Fuller	Health-related	Hershey Med	12/5/16

23	Scott Burford	Commissioner concerns/issues	County Commissioners	12/8/16
24	Deb Everly	Northern DC issues	Resident	12/6/16
25	Julie Hine, Sally Zainos	Land preservation	Manada Conservancy	11/8/16
26	Ann Stacey		Strategic Planning Consultant	12/6/16
27	Julie Walter, Jennifer	Community service needs	Tri-County Community Action	10/25/16
	Wintermyer			
28	Derek Whitesel	Demands/needs for young professionals	<u>HYP</u>	11/4/16
29	Lee Murphy	Water quality, stormwater mgmt	DEP	N/A
30	Mary Smith	Economic development, tourism	Hershey Harrisburg Visitors Bureau	12/6/16
31	Dr. Holtzman	Campus growth, municipal interaction,	Penn State Harrisburg	12/19/16
		economic development		
32	Dave Spaulding	Aviation-related Issues	HIA/SARAA	12/19/16
33	Bryan Davis	Economic development	Harrisburg Redevelopment Authority	1/13/17
34	Dave Sheppard	Economic development	Home Builders Association	2/2/17



Carl Dickson – Dauphin County Parks & Rec Jerry Duke – TCRPC Steve Deck - TCRPC

- Broad parks & rec goals are included in the 2009 Parks & Open Space Plan. There may be some need to update the plan based on the activities listed below and the new County Comprehensive Plan.
- The 2009 Plan identified a deficit of about 400 acres of parkland. The County is in the process of acquiring about this amount of land in Middle Paxton Township, surrounding the Conservation District property.
- Current focus is on bike/ped facilities, specifically a \$2M project to connect Riverfront Park to Ft.
 Hunter, then how to address the removal of Bike Route J through the Dauphin area for bike/ped access to the new County park
- It isn't clear yet what active and passive facilities will be at the new park. There may be some ballfields, etc. on the old landing strip on the property.
- Lykens Valley Rail Trail is a significant initiative in northern Dauphin County. It is being built in
 pieces (see website). The Comprehensive Plan might mention the completion of the rail trail as
 an overall goal
- Ideas for outreach efforts:
 - Matt Mandia Derry Twp Parks & Rec
 - o Anthea Stebbins E. Hanover Twp Parks & Rec
 - Lori Yeich DCNR
 - Jim Facinelli Elizabethville Borough
 - Ned Smith Center
 - Tara Auchey blogs about Harrisburg issues (PennLive)
 - Dauphin County Parks & Rec email blast to 7,808 & 5,500 Facebook. Also, there is meeting space at Ft. Hunter & Wildwood



Bob Christoff – Dauphin County Conservation District Jerry Duke – TCRPC Steve Deck - TCRPC

- All of the County's municipalities have adopted the model stormwater ordinance from the
 countywide stormwater management plan. The Conservation District has some concern about
 the complexity of the DEP model ordinance and if all the municipalities can effectively
 implement the ordinance. The Conservation District would like to see the model ordinance
 simplified and improved.
- FEMA updated the floodplain mapping a few years ago and the Conservation District worked with 19 municipalities to get them to adopt the latest model floodplain regulations, while Tri-County worked with other municipalities.
- The Conservation District has an extensive agricultural preservation program, as does the Manada Conservancy. We may want to coordinate with their Ag Land Preservation Board.
- There is some interest in preparing a "County Water Plan" along the lines of the plan prepared by York County. Tri-County and the Conservation District should probably coordinate on the need for such a study/plan and how it should be approached.
- There is no current initiative to form a countywide stormwater authority to regulate and maintain stormwater facilities and address MS4 requirements, but Derry Township has an authority and Lower Paxton Township is considering the concept.
- Ideas for outreach efforts:
 - Jennifer Hine Manada Conservancy
 - Shannon Williams Capital Region Water
 - o Pennsylvania American Water
 - Conservation District Ag Land Preservation Board



Ashleigh Huffman – Susquehanna Township School District (teacher) Leah Topping - Susquehanna Township School District (student) Jerry Duke – TCRPC Steve Deck - TCRPC

- Many of the issues for the comprehensive plan would probably spur good discussion in
 Ashleigh's AP Human Geography class. We could possibly do a presentation early in the school year and then again near the end of the year as the draft plan is available.
- Leah Topping, a senior student who participated in the meeting, is looking to pursue geography/GIS and would be interested in learning more about what Tri-County does by possibly shadowing some of the staff during the school year.
- Ideas for outreach efforts:
 - Ashleigh can provide the contact information for other teachers in the Susquehanna
 Township School District and a few others in other districts that we may reach out to.



Shannon Williams – Capital Region Water (CRW)
Dave Stewart – CRW
Jerry Duke – TCRPC
Steve Deck - TCRPC

Discussion Notes:

Challenges/Issues/Goals

- CRW provides water treatment/distribution and wastewater collection and treatment services to multiple municipalities in the region and stormwater management services within the City of Harrisburg. They operate as a municipal authority.
- 80% of the wastewater collection system in Harrisburg is a combined system. Reduction of the roughly 60 combined sewer overflows is a significant challenge. They are split between the Susquehanna and Paxton Creek watersheds.
- There is ample wastewater treatment capacity (37.7 MGD) with recent upgrades that included state of the art treatment technology. There is a focus on minimizing infiltration/inflow into the older portions of the collection system.
- The Dehart Dam and Susquehanna river water intakes provide ample volume and the water treatment facility provides adequate capacity for existing needs and projected demand.
- Given the available capacity in the wastewater and water systems, CRW supports efforts for redevelopment and infill development in their service areas as well as possible expansion into adjoining areas.

Current Initiatives/Activities

- CRW is currently completing a Strategic Plan, with adoption anticipated in October
- There is an ongoing effort to finalize the purchase of the remaining portion of the Dehart reservoir watershed, at which time a conservation easement will be put on the land. A Forest Stewardship Plan is also being developed for the property.
- "City Beautiful Water" is the name given to their overall initiative that integrates their Green Infrastructure Management Plan and similar initiatives.
- Andrew Bliss is CRW's Community Outreach Coordinator who could help with our outreach
 efforts. He has engaged with the "Gear Up" and "Jump Street" programs as well as others in
 Harrisburg.

- The Paxton Creek Watershed Cooperative is an effort to reduce TMDL levels by 35%
- There is an Asset Management Strategy focusing on GIS and related efforts to better understand and maintain their critical infrastructure system elements

Possible Future Initiatives/Activities

- CRW would like to work together in any efforts to secure municipal support in the region
- CRW supports watershed-based approaches for utility and stormwater planning and improvement initiatives
- CRW asked if Tri-County could support ongoing and future planning efforts in the City of Harrisburg
- CRW is aware of the "Return on the Environment" approach to evaluating the monetary value of
 environmental enhancement done by the Lehigh Valley Planning Commission and supported
 locally by John Rogers of the Keystone Conservation Trust
- CRW is looking for opportunities to add minority and disadvantaged businesses to their list of contractors

Participants (8/25/16):

Andrew Bliss – CRW
Claire Maulhardt – CRW
Jerry Duke – TCRPC
Steve Deck - TCRPC

- This separate meeting was held to discuss CRW's outreach activities and opportunities to coordinate outreach efforts for the comprehensive plan and other TCRPC activities
- CRW has a "Community Ambassadors" group made up of representatives from numerous organizations who meet the 3rd Wednesday of every month. **TCRPC could present to this group when time is available on their calendar.**
- TCRPC could participate in many of CRW's events by simply attending, bringing a clipboard to help document comments, etc. There is a listing of events on the CRW webpage. There is an event upcoming at the Spanish Community Center on 9/10 that TCRPC could attend if we have someone fluent in Spanish.
- To reach youth, CRW suggests reaching out to organizations like the YMCA, Boys/Girls Clubs, etc., as they are typically less flexible than the schools who have specific curriculum requirements
- CRW's Master Plan (WRT is lead consultant) is due to be completed in December
- TCRPC acting as a clearinghouse for GIS data might help with consistency between sources

Participants (9/21/16):

See sign-in sheet attached to original handwritten notes for 11 participants Jerry Duke – TCRPC Steve Deck - TCRPC

- This meeting was with the CRW Ambassador's Group as an additional outreach opportunity for the general public, as each ambassador represents an organization or area within CRW's service area.
- CRW plans to release their "Green Infrastructure Plan" soon and there should be municipal and regional coordination efforts with the release.
- There is at least a perception that we are way behind Lancaster County and other planning best practices. The recommendation was to review and incorporate best practices into the plan.
- One member felt that the City has "devolved and spread out" into effectively multiple communities. The suggestion was possibly to redevelop these areas into functional neighborhoods – Uptown, Midtown, Downtown, and the Hill.
- There was a discussion about the growing "agri-hood" development pattern and participants were interested in whether these developments have taken place in more urbanized areas.
- Participants felt that food and transit access are key issues: getting to work on Sundays without regular transit service and getting to sources for food. Some are familiar with "food buses" and/or mobile markets that bring food to areas lacking local, accessible grocery stores.
- Tanya Dierolf of CRW made a presentation on their Source Water Protection Plan, which was adopted and approved last October (available online). There are a number of management strategies outlined in the plan that may be applicable to the comprehensive plan.
- A Green Infrastructure Plan should soon be approved, as will a Forest Stewardship Plan that relates more directly to the Dehart Dam watershed.



Geoffrey Knight – Harrisburg Planning Jerry Duke – TCRPC Steve Deck - TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Approximately 1/3 of City residents do not have regular internet access. From more than 120 community events, most ideas were submitted on paper, then converted to online format
- There is a clear lack of trust and understanding of planning across the City
- There are 3 keys to Harrisburg's planning outreach efforts:
 - Total transparency make all input available for review
 - Start from scratch, addressing what is planning and planning basics
 - Engage with existing groups and go to their events as opposed to separate planning-only discussions
- Suggestions for public outreach efforts:
 - o Council of Communities an umbrella group of neighborhood associations
 - Judd Pittman teacher & board member of Harrisburg City Schools Sim City approach?
 - Senator Templitz & Representative Kim can be valuable, especially if a campaign year
 - Bike Southcentral PA
 - Greater Harrisburg Association of Realtors
 - Capital Region Water green infrastructure planning
 - o CAT many residents have asked for a intracity circulator concept
 - o City Beautiful 2.0 Jean Cutler
 - PHMC historic resources
 - There is a consultant working with Dauphin County (presumably Economic Development) on the FEMA Community Rating System – 15 municipalities

Current Initiatives/Activities

• The current comprehensive plan is 42 years old. Completion of the pending plan update has hit a snag due to staffing limitations, but they anticipate a draft document by the end of 2016.

Possible Future Initiatives/Activities

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Bill Jones - CAT Tom Young – CAT Jerry Duke – TCRPC Steve Deck - TCRPC

Discussion Notes:

Challenges/Issues/Goals

- There is a desire on the part of CAT to sit down with Tri-County to examine the relationship between CAT, Tri-County, & HATS
- Growth of the Harrisburg area has resulted in many major employers being located well outside
 the Harrisburg hub. CAT would like to evaluate the feasibility of multiple transit hubs
 throughout the region so all routes don't have to come through the City (i.e. Route 22 as a
 possible BRT corridor, Colonial Park, Hershey, as hubs)

Current Initiatives/Activities

- CAT recently purchased "Remix" software that enables them to identify and analyze possible
 Title VI and/or Environmental Justice impacts of service changes. FTA has been requiring more
 for Title VI compliance. CAT is willing to demonstrate the software and coordinate with TriCounty on compliance actions.
- ADA accessibility is a major concern and CAT is finding a need to work more closely with municipalities on ADA issues
- Possible Regional Connections-type grant to look at stop locations, signal management, etc. to make various routes more efficient and reduce transit travel times
- CAT is now evaluating the 3 proposals received for the "Corridor One" bridge improvement
 project for possible transit and bike/pedestrian usage would like Tri-County's support through
 the project
- CAT is getting more involved in the subdivision/land development process and would like to coordinate better with Tri-County and municipalities so they may offer valuable input earlier in the process

- CAT would like to see a review of municipal ordinances for "transit friendliness." The State
 College area has very "transit Friendly" municipal ordinances that would be good best practices.
 Overlays or other zoning on the edges of boroughs that make the development more boroughlike would have positive transit impacts.
- There is a need for training for municipal officials on planning and regulating transit-friendly development and how walkability can tie in with the transit system.
- CAT desires to find ways to better serve the needs of residents aging in place less expensively than on-demand service



Jeremy Young – PHMC
Erin Hammerstedt – Preservation PA
Jeanie Glaser
David Maher – PHMC
Elizabeth Shultz - PHMC
Jerry Duke – TCRPC
Steve Deck - TCRPC

Discussion Notes:

Challenges/Issues/Goals

- There is a 2012 Statewide Preservation Plan with extensive survey results (copy provided & online). The next plan is underway now, with survey responses due in October. Shelby, their outreach coordinator, can provide results of the survey responses from Dauphin County.
- Typically, using the "historic preservation" term alone gets a fairly negative response. It is recommended that we use "community character," "community core," "downtown preservation," and similar terms when discussing preservation needs.
- The biggest need in moving forward with preservation is the lack of inventoried resources, with Dauphin County's inventory described as "woefully inadequate."

Current Initiatives/Activities

- The Cumberland County Historical Society has recently been broadening their roles, including
 doing ceremonies for historical events and properties and various recognition programs. Their
 activities could be used as a best practice for Dauphin County.
- Jeanie Glaser is working on a crowdsourcing approach to inventory, letting people submit their own eligibility information – DCHP.com
- The Old 8th Ward website has some valuable historical information for Harrisburg's 8th Ward
- CRGIS is an excellent online resource for historic resources that could be included in the plan.

- Several areas have initiated plaque recognition programs for NR-eligible and other historically valuable sites. Dauphin County may want to consider such a program or facilitating such programs among localized historical societies.
- It was suggested that the comprehensive plan possibly focus on inventory of resources, potentially focused in areas of particular growth threat or with local interest in preservation (i.e. Linglestown, Susquehanna and/or Lower Paxton Townships, etc.)
- TCRPC may want to focus outreach efforts in areas with upcoming bicentennials, municipal festivals, etc.
- Lycoming, York, and Huntingdon Counties have done excellent Heritage Plans, but this effort is seen as a long-term goal after the inventory of historic resources is more complete.
- There are a number of geneology groups across the county, but they are not organized in a way that their databases, etc. are coordinated.

Participants (9/21/16):

Bryan Van Sweden - PHMC Jerry Duke – TCRPC Steve Deck - TCRPC

- This meeting was a follow-up to the original PHMC meeting, as Bryan was unavailable.
- PHMC has Keystone Historic Preservation Project Grants that cover surveys and well-defined local planning projects. The grants may be applicable to comprehensive plan implementation measures.
- The York County Heritage Preservation Plan is a good example for future Dauphin County
 planning focused on historic preservation as it has an elaborate evaluation scheme for
 prioritization that addresses redevelopment potential of historic resources as opposed to
 preservation as museums only.
- The Adams County Comprehensive Plan has a crowdsourcing element online whereby residents
 can offer information on historic resources. Such an effort needs a good social media campaign
 to get people interested and excited about historic resources. Lycoming County is attempting a
 similar data collection effort.
- The Manchester Township Historical Society in York County undertook an overlay of an 1860's property ownership map over a current Google Map image to help identify key historic resources.
- The Huntingdon County Heritage Plan sought to identify & integrate local groups and then sought to identify important themes across the county (i.e. agriculture, mining, etc.)
- The National Park Service will soon be nominating the Appalachian Trail for the National Register
- The Dauphin County Historical Society might be a good resource for the early history of the County and its municipalities
- Bryan would like to see a future preservation program where a cluster of historic structures
 could be redeveloped into a condo association type of shared maintenance zone where
 property owners could opt in or out of the group.
- One possible role for County staff could be to provide expertise for historic resource regulation. There is a Certified Local Government Program through which funding is available that could be a goal for county or municipal governments.



Paul Toburen – Pinnacle Health Stefani McAuliffe – Pinnacle Health Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- The focus of much of the discussion was on access to Pinnacle's various facilities (Harrisburg Hospital, Community General Osteopathic, Polyclinic, & outpatient centers). Specific access issues include knowing how to get to Pinnacle facilities (wayfinding), adequate parking, and various alternatives for non-emergency transportation.
- There was also a discussion of how many people dial 911 to get transportation in nonemergency cases. To a large degree, this is an insurance issue relating to non-coverage for nonemergency transportation, so people call for an ambulance so their insurance will cover it.

Current Initiatives/Activities

- There was a needs assessment completed for their facilities that recommended a \$40M addition to the West Shore Hospital, a similar scale vertical addition to Harrisburg Hospital, and another expansion to Community General. Parking will be of particular concern for the West Shore & Harrisburg Hospital projects.
- Pinnacle now requires staff at Harrisburg Hospital to use their remote lot for parking and runs shuttles in order to preserve as many parking spaces as possible for patients & visitors.
- Pinnacle has recently received approval from PennDOT to place Pinnacle facility names on the "H" hospital signs so patients & others know how to get to their facilities, reducing confusion.
- "Express Centers" at Giant grocery stores have become particularly popular and are an example of the need to provide for modern healthcare facilities in local zoning ordinances.
- Pinnacle is going live on 10/1/16 with an "EPIC" electronic medical records system under which patients will have access to their records, as will any Pinnacle facility.

- There is interest in looking at zoning codes to ensure regulations that are reasonably supportive
 of hospitals and outpatient centers, focusing on appropriate zoning districts and parking
 requirements.
- Pinnacle has a Life Team ambulance service for their facilities. However, there is a real need for non-emergency, less expensive transportation to their facilities (i.e. First Transit), but there will then need to be an education/outreach program so people are aware of their options. Such options may be particularly helpful for transport from retirement centers.



Anthea Stebbins – E. Hanover Parks & Rec Jerry Duke – TCRPC Steve Deck – TCRPC Casey Baxendale – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- By far, the most common activity & desire for the future recreationally relates to trails. This is based on a web and phone survey of residents (provided by E. Hanover Twp)
- The lack of retirement facilities in the general area factors into the increasing needs of residents aging in place and demands for meeting these needs.

Current Initiatives/Activities

- The Township recently completed a Parks, Recreation & Open Space Plan and Master Site Plan for their community park. These plans were subsequently adopted by the Township after this discussion.
- The zoning officer is in the midst of updating the zoning ordinance

- The Township has requested DCNR funds for a detailed trails study in 2017. They would like to link local trails with regional facilities like the Horseshoe Trail, Appalachian Trail, etc.
- There is some consideration being given to designating Route 443 as a Scenic Byway through PennDOT
- The Township would like to see more support for environmental education programs/facilities at places like Hawk Mountain. Might the County help play a role in encouraging such programs?
- Public works is moving from the basement of the municipal building to a new facility. They are
 considering developing the available space into some type of community center, possibly
 focusing on programs for the elderly.
- There is no library in the Township, but they believe there is interest in having one.



Chuck Emerick – Derry Twp. Community Development Brandon Williams - Derry Twp. Community Development Jerry Duke – TCRPC Steve Deck – TCRPC Casey Baxendale - TCRPC

Discussion Notes:

Challenges/Issues/Goals

 Most active interaction is to the east toward Lebanon County as opposed to west with Harrisburg

Current Initiatives/Activities

- The Township is working toward a gateway development area near Bullfrog Valley &
 Middletown Roads. Their zoning ordinance, which is currently being updated, will likely have an
 overlay where master planning is required or strongly incentivized.
- Derry Township now has an Official Map with 13 miles of existing trails, road connections & improvements (there are limited N-S connections), possible future parkland and floodplains.
- There is good ridership with CAT and Lebanon Transit, as well as a localized "Sweet Rides" jitney

- The new stormwater authority will be sending out their first bills in January 2017
- There have been plans for light rail to Harrisburg, but little activity on this issue
- There is an upcoming needs study for Lancaster County Transit and possible connections to the intermodal center.
- There are likely to be more trails added to the Official Map
- Derry Township may apply for future Regional Connection Grant funds to enhance downtown connectivity possible roundabout and sidewalk enhancements
- We may want to interview Ken Gall, Director of Real Estate for the Hershey Trust, along with Hershey Foods and someone from the Hershey Medical Center



Stephen Libhart – Public Safety Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- There was general agreement with the discussions with Pinnacle Health that there is an issue
 with residents calling 911 in non-emergency cases simply to secure transportation to medical
 facilities. This is most common with recurring illnesses in urbanized areas and relates directly to
 limitations on medical insurance programs not covering non-emergency transport expenses. It
 is more of an insurance issue than non-availability of non-emergency transit or transport
 services.
- There is a water quality issue associated with septic systems in floodplain or flood prone areas.

Current Initiatives/Activities

- The relatively recent FEMA floodway requirements are leading to the removal of repetitive loss structures in areas like the Susquehanna River islands in Londonderry Township, where the township risks ineligibility for HMA money if the structures are not removed. This will also affect habitable structures on other islands.
- There is some concern that municipalities may be waiving key stormwater/flooding ordinance requirements that may lead to future hazards
- With Three Mile Island in Dauphin County, Excelon Energy is fully committed to safety and there are routine readiness drills in the event of future hazards/events. The designated evacuation routes are appropriate, but there are likely to be traffic management issues involving police coordination and limited ability to temporarily make 2-way traffic 1-way
- Public Safety's focus on floodplain structures has been on potential hazardous waste impacts so
 they have overlaid SARAA Title II data with floodplain structures to identify the areas of greatest
 concern.

- The next Hazard Mitigation Plan will be prepared in 2019 for a 2020 adoption. Gratz and Reed Township are the only 2 municipalities that haven't adopted the plan.
- It would be helpful if Tri-County could help ensure that all municipal ordinances have the latest FEMA requirements incorporated into their floodplain regulations and that stormwater management regulations are coordinated with the County Stormwater Management Plan.
- SRBC has done a good job with their online flood model for the Susquehanna River. This could possibly be expanded to include Swatara Creek and other streams prone to flooding.



George Connor – Dauphin Co. Economic Development Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• There is significant concern about the water quality designation of the Susquehanna River, as the river has significant value for economic development (i.e. restaurants & offices wanting riverfront views, etc.)

Current Initiatives/Activities

- The Community Rating System (reductions in floodplain insurance) program their office
 undertook originally had about 20 municipalities participating, but this dropped to 7 or 8 as the
 municipalities recognized what their long-term maintenance requirements would be. There is a
 possible value in a regional coordinator at the county level, but only if more municipalities opt
 into the program.
- The county has a land bank program through which structures are acquired and either renovated or demolished for redevelopment. George sees potential long-term expansion of this program.
- There is a county hospital authority that can help finance medically-based facilities. We relayed our discussions with Pinnacle Health about expansions to Harrisburg Hospital and Community General.

- There will be 25 medical marijuana licenses in PA and George feels one of them will come to the Harrisburg area. The license fees will probably go to community-based programs like the YMCA, Boys/Girls Clubs, etc. George would like to make sure there is a local facility.
- Partnering with Harrisburg University is desirable, as they have 80%+ IT-based students. They
 are working on some ideas for housing and an IT incubator in the area of the old Patriot News
 Building. Doug Firestone is the HU contact.
- Tom Guenther, Dauphin County IT Director, could expand on needs and issues relating to broadband services in the rural portion of the county.
- There was a discussion about possibly coordinating with the Harrisburg Chamber on an inventory of industry clusters and preparation of a strategic economic development plan.



See sign-in sheet attached to original handwritten notes for 17 participants Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

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Current Initiatives/Activities

• There was a discussion of how one township had a comprehensive plan tied to their capital improvement plan and it was working well. More recently they participated in a multi-municipal plan that ended up being so generalized that they didn't get as much out of the plan. The response was that single municipality plans are fine as long as there is good communication between adjoining municipalities.

- It was asked how Lititz has been so successful in becoming a very attractive community and whether anything could be learned from their success.
- Similarly, it was asked whether we could learn from planning best practices like Lancaster County's growth areas. We responded that we will likely take a similar approach.
- There was interest expressed in TCRPC returning to a future meeting to review draft recommendations.



Bonnie Kent – Upper Dauphin County Human Services Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- The "Big 5" of key issues: Hunger, homelessness, unemployment, transportation, & healthcare
- Re-entry from prison & drug/alcohol abuse are also significant issues
- Bonnie recommends using the phrase "Northern Dauphin" vs. "Upper Dauphin" because of potential confusion with the school district.
- Without a disability, residents have limited access to shared ride services and there's only one transit route to Harrisburg. There are only 2 Uber drivers in the area and they haven't yet provided rides.
- Some people have had problems with having their water shut off for non-payment and then having an extra fee to turn it back on that they can't afford. Might there be a PUC program to help renew water service?

Current Initiatives/Activities

- They had their 1st "hot community meal" not long ago and now they have been hosting several
- Bonnie does a lot of educating community groups (mostly church-affiliated) to the needs, with the groups then typically taking on the challenges
- They took 200 kids back-to-school shopping this year
- Bonnie has been using "poverty simulators" as a good educational tool
- The Human Services Center functions as a community center
- The Central PA Food Bank is the only local food pantry and is located in the building, helping about 300 families. They have a "plant one row" program to encourage residents to plant additional food to share.

- Bonnie is interested in having Pine Creek Structures provide temporary housing, possibly on a church property, but sees that there are possible zoning/regulatory hurdles
- There is a need for doctors in the region, with several local doctors retiring or leaving. Pinnacle does have a pilot program in the area "Community Paramedicine" designed to prevent pations from needing to return to the hospital.
- There is a need for learning employment skills for the unemployed and ex-inmates

Randie Yeager – Dauphin County Human Services Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

We reviewed the notes from the discussion with Bonnie Kent and Randie agreed with all her comments and offered the following points of emphasis:

- Randie focused on the opioid epidemic and its many implications. Luckily, Dauphin County is home to 2 "Centers of Excellence" which are part of PA's response to the epidemic. They are PA Counseling Services in the old Shimmel School and Hamilton Health, also on 17th Street, about 4 blocks away. These facilities focus on the behavioral and health components, respectively.
- Human Services has a new contract with Positive Recovery Solutions to provide mobile Vivitrol
 shots and links to follow-up care. They also received a Dept. of Corrections grant to provide
 Vivitrol upon release from prison and follow-up care. The focus is to get people to the
 emergency room to provide the Vivitrol treatment, as opposed to in the field.
- Transportation is a key need across Dauphin County. Human Services is looking to possibly use Gaming Grant funds to purchase vans to be used by groups like Churches United, where volunteers could use the vans to provide transportation services.
- Hunger is another major concern, but the Central PA Food Bank is a fantastic resource.
 Distribution is the biggest challenge. Jerry shared the idea of a "mobile market" where a school bus filled with food could be taken to the areas of greatest need. Randie agreed that this could be a good idea, particularly servicing areas around public housing and northern Dauphin County.
- Randie suggested that we reach out to the Capital Area Coalition on Homelessness, who
 recently completed a 10-year plan. The contact person is Bryan Davis with the City of Harrisburg
 Redevelopment Authority (bdavis@hra-harrisburgpa.org, 717-255-6639)
- Randie agrees that the focus to improve unemployment should be on the chronically underemployed, providing skill training for HVAC, auto mechanics, etc. as opposed to the chronically unemployed.
- Randie would like to outreach better/educate municipal governments on the issues associated with drug addiction, unemployment, etc.



Karen Cullings – Dauphin County Library System Lisa Moyer – Dauphin County Library System Rob Lesher – Dauphin County Library System Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• Coordinating activities between non-profits is a challenge without duplicating services. Having regular meetings between non-profits, like Rob did in Adams County, would be a positive action. Rob will provide a list of the Adams County participants.

Current Initiatives/Activities

- DCLS is initiating a strategic planning initiative, as the current one expires in 2016. It will have an outward (outreach) focus to better assess needs.
- Economic development is an area of focus lifelong learning, kindergarten preparedness, etc.
- The library system is now very technology based they are somewhat limited in what they can do based on current IT capacity (adequate bandwidth, connectivity).
- There are 8 branches in the system and Hershey & Middletown are independent.

- Partnering with school districts & other groups for space, as it is at capacity at some libraries
- Want a better partnership with the transit community getting people to the libraries (would like TCRPC to plot membership data with transit lines)
- Always looking for opportunities to expand educational programs, i.e. Dress for Success, self defense, mentoring, GED, childcare, etc. They currently work with HACC, Tri-County OIC, Probation & Parole, YMCA, YWCA, etc.



Leo Agresti – Dauphin County Housing Authority Leah Eppinger – Dauphin County Housing Authority Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- HUD will cut off CDBG eligilility without fair housing compliant ordinances. Of specific concern are Middletown, who has removed multifamily provisions and Derry Township.
- There are mental health needs associated with public housing tenants and the mental health office of Dauphin County is understaffed
- For unknown reasons, the county is not getting as many housing applications from the elderly as expected based on demographics
- There are 725 public housing units and 1,050 Section 8 vouchers. There is a waiting list of about 1,000 for both programs, with Steelton, Swatara, Middletown, and Highspire having the largest concentrations. The waiting list is now split between the northern and southern portions of the county. There is an issue with some residents who have agreed to move to the northern region feeling isolated due to the much different living conditions (rural life).
- Affordable childcare is a significant part of providing support for public housing tenants
- NIMBYism is a significant challenge for public housing

Current Initiatives/Activities

- The Housing Authority has an "Agency Plan" that they will provide
- They recently completed their 2016 Fair Housing Assessment (provided by consultant)
- There is a tax credit program that is currently used to develop housing stock for public use through the private sector. ADA accessible units is a major focus area (Sunflower Fields).
- There are a number of CBO (Community-Based Organization) vans available with capacity to serve the area immediately surrounding the Authority office to provide trips for the elderly to appointments, etc.
- There is a "Capital Area Coalition on Homelessness" that meets monthly to address housing issues. This group is probably similar to the meeting of non-profits suggested through the Library System.

Possible Future Initiatives/Activities

See Agency Plan (currently under review) and Fair Housing Assessment



Dave Black – Harrisburg Regional Chamber/CREDC Shaun Donovan – Harrisburg Regional Chamber/CREDC Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- There is a genuine concern about "brain drain," especially in the City and the northern portion of Dauphin County
- Transportation access, natural gas availability, and broadband access are the three primary limitations for greater economic development

Current Initiatives/Activities

- United Way did a recent study on poverty in the Tri-County region. A copy was provided
- The Chamber/CREDC is trying to shift their training initiatives from the chronically unemployed to those who are temporarily unemployed or underemployed to mazimize the results

- A photo of the whiteboard from a discussion between Tim Reardon, George Connor, and the Chamber/CREDC about coordinating efforts toward economic development is attached to the handwritten notes for this discussion.
- The focus is on expansion, not acquisition/attraction "Feeding off our Strengths"
- There is a possible KOZ in the Halifax area (pitched to the School District)



Derek Whitesel – HYP Mary Kate Holder – HYP Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• HYP currently has about 700 members & 9 active committees. They probably lose their most membership as they have children and move to a better school district. Crime is a moderate, secondary issue.

Current Initiatives/Activities

- Intramural sports (with City Parks & Rec), City Living, Marketing, Economic Development, and the Social Committees are probably the most active.
- Revitalization of the City, especially past work hours, is their primary focus.
- They host an annual home tour where they pick a neighborhood and host a tour, with about 500 people typically participating. This event is probably near its capacity at this point.
- HYP offers a "Home in the City Grant" where they provide \$1000 in closing cost support
- They are preparing a "Market Square Plaza Master Plan" anticipated to be completed in 6 months

Possible Future Initiatives/Activities

 HYP is very interested in coordinating their activities with other organizations with similar interests



Lori Yeich – DCNR Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Local municipalities don't often have the capacity to move into substantial park acquisition or development
- Someone should restart the Lykens Valley Rail Trail initiative perhaps someone from the county could lead/coordinate the overall facility, as it has been a while since it stalled

Current Initiatives/Activities

- Dauphin County Parks & Rec is taking the lead on several trail initiatives, mainly tied to the Greenbelt, leveraging Dauphin County, transportation, and DCNR funds (Gaming Money & Act 13 funds have been used very well)
- Paxtang Borough has received a green infrastructure grant. Dauphin County could look into expanding this project.

- Take a new look at the Dauphin County Parks, Recreation, Open Space, & Greenways Plan do a
 report card and assign a staff person to oversee implementation. This effort could also include
 an evaluation of municipal plans for regional connectivity.
- TCRPC could do an analysis of SALDO's from across the County, determining consistency of recreation fee-in-lieu requirements
- Lower Paxton & Susquehanna Townships are meeting MS4 requirements through off-site green infrastructure projects. Other Townships should be able to do the same.
- Can Capital Region Water open up some of their land for public use?
- DCNR can contribute through:
 - Speaking in support of green infrastructure and parks/recreation initiatives (trails, etc.)
 - Coordinating with DEP and other resource agencies
 - Outreach to local municipalities in leveraging funding for green infrastructure, etc., especially associated with waterways



Julie Walter – Tri-County Community Action Jennifer Wintermyer – Tri-County Community Action Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- All police reporting systems are somewhat different, so countywide crime response statistics are very difficult to come by.
- Identifying buildings as they become vacant is a challenge before they degrade and become crime centers. TCCA would like to secure ownership more quickly and prevent blight.
- TCCA strives to find ways of providing affordable housing for the people who currently live in an area without pricing them out.
- Derry Township has a growing poverty rate and a rapidly growing free school lunch program

Current Initiatives/Activities

- TCCA is working on a S. Allison Hill Plan update focusing on safety, youth/recreation, physical environment, and housing
- They are also working on a Byrne Criminal Justice Innovation Plan focusing on physical improvements. A draft should be available by the end of 2016, with the final version available by March 2017. They expect a \$1.2M implementation grant next year. The focus is to look for "hot spots" for crime and identify physical improvements like lighting. The Emerald Street playground is one such area.
- There will also be an Uptown Plan focusing on youth, physical environment, and community safety.
- TCCA has recently secured "Loveland" software that is tied to county parcel data to facilitate their annual survey of building condition and status. A hyperlink to demonstration software was provided.

- Every 3 years, TCCA is required to look into poverty rates and TCRPC has assisted with mapping in the past. Perhaps this arrangement can continue.
- Hospitals do regional assessment including social determinants of health. Having one countywide assessment of needs would be helpful.
- TCCA is interested in the idea from the Library System about non-profit managers regularly meeting. Provide Jennifer with the list that Rob Lesher is providing.



Bob Burns – Area Agency on Aging Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Transportation could use better service through CAT and other providers with increasing numbers of elderly residents stopping driving.
 - o 15 municipalities have public/private transportation services at no charge for travel within the township or adjacent municipalities. Aging pays for insurance and provides an annual \$7-8K stipend. The municipalities are: Steelton, Enhaut, Bressler, Oberlin, Swatara, Susquehanna, Lower Paxton, Hummelstown, Hershey, East Hanover, West Hanover, Londonderry, Middletown, and Dauphin.
- Senior housing need more subsidized housing, especially outside the City. There is a new facility coming to Susquehanna Township. 39 & Progress is the most desireable subsidized housing in the County.

Current Initiatives/Activities

- Aging has a program for up to \$3K in home modifications to enable housing in place
- The Elder Abuse Task Force through the DA has been very successful
- Meals on Wheels has about 1000 volunteers and is an excellent program
- Aging sponsors a Paid Caregiver Program that is effective, but has some abuse as family members can sometimes use the program as an income source.

- Aging would like to see an expansion of the 15 municipalities with the subsidized transportation services for the elderly (see above), especially in the northern portion of the County. More volunteers would definitely be needed.
- Aging regularly provides information (newsletters, etc.) to 14 senior centers and would incorporate information about the comprehensive plan or other TCRPC initiatives if desired.
- Aging provides informational programs on crime prevention, healthcare, estate planning, etc. Perhaps there can be a match with library facilities.



Sally Zaino – Manada Conservancy Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• Adequate funding is always the biggest challenge

Current Initiatives/Activities

- The conservancy has preserved about 2000 acres. They own about 130 acres and have easements on the rest.
- They sponsor about 4-5 environmentally-based education programs each year
- The Swatara Stewardship Program is an effort to preserve about a 35' strip along the entire length of the stream and constructing a series of renovation projects.
- They are undertaking a Strategic Plan
- Kittatinny Corridor Protection Coalition (with the Audubon Society & AT Commission). The
 corridor is a globally important migration flyway. The Nature Conservancy provided grant
 funding. Sally provided outreach materials.
- The Conservancy is engaged in the Return on the Environment Initiative.

- The Conservancy has had some difficulty maintaining their GIS capabilities and could use assistance with mapping of key features, etc.
- Manada could use planning expertise in terms of an information exchange i.e. Official Map, etc?
- There is little coordination with the Central PA Conservancy (Anna Yelk, Ben Mummert). There could be better coordination between the conservancies and/or the conservancies and TCRPC.
- The Conservancy would be interested in participating in the Comprehensive Plan Steering Committee or a longer-term working group, especially if some compensation for staff time was possible.



Lauren Gross – GHAR Commercial Realty Committee Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- The initial meeting with GHARwas a luncheon presentation about the comprehensive plan to the commercial realty committee. Another presentation was made to the government affairs committee. Overall, there is great interest on behalf of GHAR members in terms of long term planning, municipal coordination/cooperation, and affordable housing.
- Several members felt that it is very difficult to build & sell affordable housing, in part due to ordinance requirements that often minimize density and/or have extensive infrastructure costs.
- Consistency across municipalities is an issue in terms of density allowances, infrastructure standards, etc.

Current Initiatives/Activities

• There are a number of GHAR committees that meet on a regular basis. They would like to remain informed on initiatives as the plan enters the implementation phase.

- GHAR members would like to be involved in any group established to evaluate ordinance-based limitations to affordable housing.
- Lauren Gross would like to be involved in Implementation Partner activities moving forward.



Sheilah Borne Fuller – Hershey Medical Center Marv Smith – Hershey Medical Center Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- A Strategic Facilities Master Plan for the campus was completed in 2012. It is a framework, not prescriptive plan.
- There are some capacity needs associated with the Pinnacle merger not going through that are currently being evaluated
- With over 10,000 employees, traffic is a significant concern. Hershey Med is currently working with Derry Township in a jointly funded study of Route 322 down to Fishburn Road (HRG). The study will look at short- and long-term solutions.

Current Initiatives/Activities

- Pre-Design activities are underway for education and research facilities, adding detail to portions of the Facilities Master Plan
- Currently working closely with Derry Township in their master plan zoning concept, which has proven to be a very effective conversation
- Hershey Med recently installed a redundant sewer line from the campus to eliminate reliance on a single line
- They are engaged in a stormwater committee with the DTMA and hold an individual MS4 permit
- They have recently enlarged the community gardens on campus. Excess food is donated to a local food bank and there is a regular farmers market along Bullfrog Valley Road.
- Hershey Med participated with Pinnacle Health & the PA Psychiatric Institute in a mandatory Community Health Needs Assessment (2016-2019) for Cumberland, Dauphin, Lebanon, Perry, & York Counties. The plan must be updated every 3 years. A copy was provided.
- Possible alternatives for expanding the bike path on the campus are being evaluated. They are also looking into a possible bikeshare program that could extend off-campus.

- Interest was expressed in participating in ongoing "Implementation Team" meetings with other participants in the comprehensive plan process to coordinate activities and track progress.
- Hershey Med is evaluating the potential for converting their fleet of vehicles to Compressed
 Natural Gas (CNG) and would be interested in talking to others with significant fleets in the area
 to develop a reasonable demand for the fuel and locate a regional facility.



Scott Burford – Dauphin County Chief Clerk Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Enhancing tourism is a key issue
- Reaching out to Randie Yeager in Human Services may help with our outreach efforts and in identifying effective implementation activities

Current Initiatives/Activities

- The County has put significant effort into their website and we may want to include multiple links on the comprehensive plan website as the most effective way to link to ongoing initiatives
- A joint land use study of the Fort Indiantown Gap area was done jointly with Lebanon County.
 We should review this study for possible implementation measures
- Leveraging gaming dollars for implementation measures may be an effective resource

Possible Future Initiatives/Activities

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Deb Everly – Steering Committee Member – Resident (telephone) Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- If possible, there should be more outreach to the general public throughout the planning process so more people feel engaged and involved.
- Clean water is a big issue in northern Dauphin County. Deb was very involved in a Powell's Creek initiative and is very supportive of Capital Region Water's work associated with Dehart Dam.
- Agriculture is critically important in the area. More education on preservation programs and environmental value of conservation practices would be valuable.
- Transportation is a key factor for economic development in the area. Any new employment facilities should be clustered near existing facilities to lessen the infrastructure impact
- Continued improvement of cultural facilities and programs should be a focus, appropriately
 distributed across the county based on population and demand. Dauphin County Parks &
 Recreation's efforts have been very well done in northern Dauphin County.

Current Initiatives/Activities

- Efforts to preserve/protect Dehart Dam & the Clark's Creek watershed have been excellent.
- Continued development of the Lykens Valley Rail/Trail is a valid effort, but not if it is expected to be funded locally by the municipalities. It is a regional facility, with much of the useage coming from non-residents, so some sort of regional or state funding is more appropriate.

- There should be broader comprehensive plan outreach efforts, possibly involving regional magazines like "The Burg," etc. in addition to newspapers and other outlets.
- The comprehensive plan should be tied as closely as possible to the annual budget process



Ann Stacey – Steering Committee Member – Strategic Planner (telephone)
Jerry Duke - TCRPC
Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Ann's background has focused on consolidation of services and regional cooperation
- She has a perception that there is a local lack of curiousity for best practices/an acceptance of the status quo
- There is a need to mobilize resources regionally to implement best practices for economic development, public services, etc.

Current Initiatives/Activities

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- We should look to consolidate/coordinate our economic development organization to improve our regional branding and attraction capabilities for large employers. This would include Dauphin, Cumberland, & Perry Counties along with York and Lancaster Counties. There is too much competition between numerous entities.
- We should look to strengthen public services regionally such as police, fire, parks, etc. There may be an opportunity to strengthen County government through these efforts. There are a number of regional best practices to follow.
- We need to find ways to communicate and portray ourselves outside the region.
- Focusing on water quality/stormwater on a regional scale could prove to be a very effective means of improving regional coordination on other issues.
- There is a real need for consolidated demographics and existing condition (GIS) data (like the planned Resource Guide). CREDC's "Live, Work, Play" portion of their website is a decent start. Ideally, there would be projections of key data to go along with the existing condition data.



Mary Smith – HHVB Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- HHVB has great interest in the future for the State Hospital grounds across from the Farm Show Complex, thinking it has great potential to provide support services and act as a northern gateway to Harrisburg. More restaurants, retail, and lodging opportunities are needed.
- Providing a transit-type connection between the Farm Show Complex, downtown Harrisburg, and other key facilities would be a significant improvement.
- There is a need for a "clean" event center for concerts, large banquets, etc. in the region. One such possible location would be the old post office by the train station.

Current Initiatives/Activities

 There is a proposal for an aquatic complex in the Hershey area that could help attract aquatic competitions from a large region extending outside Pennsylvania

- See above note about the State Hospital grounds as a gateway to Harrisburg
- Improving connectivity between the Farm Show Complex, downtown Harrisburg and Hershey, either through CAT or similar service, would help with the attraction of major events
- HHVB is clearly interested in any ongoing plan implementation meetings to coordinate more with the comprehensive plan stakeholders



Lee Murphy – DEP Jerry Duke - DEP Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• After several attempts, we were unable to schedule a meeting with DEP

Current Initiatives/Activities

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Possible Future Initiatives/Activities

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Tony Berger – PennDOT District 8-0 Chris Drda – PennDOT District 8-0 Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

• This meeting was not specific to the comprehensive plan, but was a more generalized discussion about working more closely between the District and TCRPC on a range of initiatives including the Regional Transportation Plan (RTP), Regional Growth Management Plan (RGMP), comprehensive planning, and municipal outreach.

Current Initiatives/Activities

• The Department's "PennDOT Connects" initiative focuses on increased coordination between PennDOT, Planning Partners (including TCRPC), and municipalities. There will be more joint participation between all of these entities throughout transportation planning and project development activities.

Possible Future Initiatives/Activities

 District 8 is willing to participate in Implementation Partner activities and plans to work more closely together with TCRPC and municipalities throughout the region as part of PennDOT Connects.



Dr. Holtzman – Penn State Harrisburg Dr. Kulkarni – Penn State Harrisburg Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- One of the key focus points for the University is to build upon the relationships and connections to Middletown Borough and Lower Swatara Township
- The administration would like to build upon the number of things for students to do on evenings and weekends in the immediate area
- PSU would like to see improved public transportation options to get to local and regional facilities and services. The university currently runs some shuttle service, but they would like to see these services provided publicly. There was an agreement with CAT but CAT's portion of the funding fell through. Perhaps it can be reevaluated again.
- PSU Harrisburg is the largest branch campus in the system and they are growing at a significant pace that they are trying to manage. Some of the long-term enrollment goals have been reached already.

Current Initiatives/Activities

- A new Master Plan for the campus is due to be completed in 2017
- As part of the new train station project, there is to be a pedestrian bridge across Route 230 and an extension of Emaus Street to provide a better access into downtown Middletown
- Approximately 1,300 units of student housing have been built adjacent to the campus by the
 private sector. There is a good relationship with the builders to match housing to increases in
 student growth.

- The university would like to see an interchange to the Airport Connector to provide a more direct roadway connection to the campus.
- There have been discussions with adjacent property owners to improve access points and include streetscape enhancements along Route 230 from the university to Sheetz.



Dave Spaulding – HIA Marie Byers - HIA Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- There is a 2014 strategic plan and current airport master plan provided by SARAA that are currently being implemented. There is an annual review of the master plan done every March and the executive director gives a quarterly status report on the strategic plan to the board.
- How the shuttle service will be run between the terminal and the new train station has yet to be determined.
- Enhancing public transportation at the airport is an ongoing issue. Currently Uber is playing a more significant role, as will Lyft when it is available.
- Finding ways to increase non-airline revenues is an ongoing challenge
- PSU Harrisburg is becoming an increasing source of demand
- One of the major challenges for increasing services is the need to project the area on more of a regional basis as opposed to simply Harrisburg, Dauphin County, etc. The "region" is defined by SARAA as generally the area that comprises PennDOT District 8.

Current Initiatives/Activities

- 2017 has several key projects lined up: a hotel by the parking garage, offices and a hangar at the old terminal, and an Enterprise Car Rental storage facility beside Sheetz
- They are finalizing work at the Londonderry Golf Course, where trees that were becoming
 obstructions have been removed and the golf course is being reworked.

Possible Future Initiatives/Activities

• There were a number of homes/structures bought in Middletown as part of a noise abatement project, with the future use of this area open for debate.



Bryan Davis – Harrisburg Redevelopment Authority Jerry Duke – TCRPC Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- Homelessness is an issue impacts services & needs
- Strong demand for affordable housing in Harrisburg 2014 study done on "Impediments to Affordable Housing"

Current Initiatives/Activities

- Following the "Community Progress Leadership Institute" on how to attack blight and get a handle on the problem and possible solutions
- Impact Harrisburg a \$500,000 grant for several projects to assemble land for demo and for demolition.

- Looking to work block by block best to attach new investment close to existing investment and keep the community involved
- Interested if an Implementation Partner initiative does involve database development of substandard structures as discussed as a possible outgrowth of the Tri-County Community Action activities.



Dave Sheppard – Home Builders Association of Central PA Steve Deck – TCRPC

Discussion Notes:

Challenges/Issues/Goals

- This meeting was a presentation before HBA members on the comprehensive planning and transportation planning projects
- Members agreed that it is nearly impossible to build affordable housing under the regulatory requirements currently in place

Current Initiatives/Activities

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Possible Future Initiatives/Activities

• HBA would like to be part of the Implementation Partners moving forward to engage in affordable housing and development initiatives