

2023 ANNUAL REPORT



REPORTS BY:

Tri-County Regional Planning Commission
Dauphin County Planning Commission
Perry County Planning Commission
Harrisburg Area Transportation Study



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TRI-COUNTY REGIONAL PLANNING COMMISSION

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Horses grazing on Parkway West farm, Lower Paxton Township

INTRODUCTION

We are pleased to present this Annual Report on the activities of the Tri-County Regional Planning Commission for 2023.

It is provided as a service to the citizens of the Tri-County Region and to update the respective County Commissioners and Planning Commission members about our activities and accomplishments during the year for all of the programs we administer.

ABOUT TCRPC

- The mission of the Tri-County Regional Planning Commission is to foster the long-term livability and vitality of our communities, counties and region.
- Since 1966, we've been a forum for information sharing, consensus building and coordination to tackle regional issues facing the diverse communities of Cumberland, Dauphin and Perry counties. We believe the region is stronger when we work together.

OUR MAIN PROGRAMS —

- The **Regional Growth Management Plan**, which promotes economic growth and revitalization in our communities while protecting natural resources, optimizing transportation options and recognizing important quality-of-life issues;
- The **Harrisburg Area Transportation Study** (HATS), the federally designated Metropolitan Planning Organization (MPO) for the three-county region;
- Staff support for the **Dauphin County Planning Commission**;
- Staff support for the **Perry County Planning Commission**.

OUR 2023 BOARD —

Officers

- **Chairman:** Robert Spandler
- **Vice Chairman:** Danny Kirk
- **Secretary:** John Kerschner
- **Treasurer:** Tom Graupensperger

Dauphin County

- **Board of Commissioners:** Chad Saylor
- **Planning Commission:** Mary Gaiski, John Kerschner, Gary Lenker, Robert Spandler
- **Member-at-Large:** Fred Lighty
- **Dauphin Southwest Regional Planning Area:** Frank Chlebnikow
- **Dauphin Southeast Regional Planning Area:** Robert Hess
- **Dauphin North Regional Planning Area:** Deb Everly

Perry County

- **Board of Commissioners:** Brenda Watson
- **Planning Commission:** Dana Cotton, Tom Graupensperger, Danny Kirk, Jim Turner
- **Member-at-Large:** Bill Lyons
- **Perry Northeast Regional Planning Area:** Frank Campbell
- **Perry West Regional Planning Area:** Nina Fitchet
- **Perry Southeast Regional Planning Area:** James Fuller

City of Harrisburg

- **Harrisburg City Regional Planning Area:** Wayne Martin

OUR MISSION:

To foster the long-term
livability and vitality
of our communities,
counties and region.



Conewago Creek

REGIONAL PROGRAM

ADMINISTRATION & FINANCE —

Coordinated administration of the planning programs provided by TCRPC on an ongoing basis generates considerable cost savings for Dauphin and Perry Counties, which would otherwise be required to foot the bill for independently administered planning programs.

This collective effort provides efficiencies in executing work tasks and prioritizes efforts in seizing opportunities for transformative and positive change.

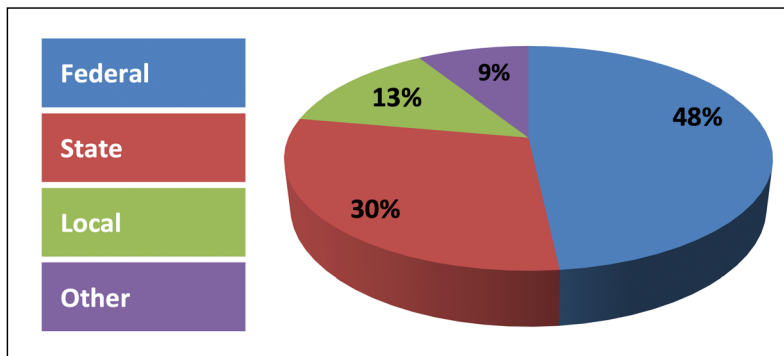
Administration activities by staff includes development of the Commission's work program and budget to support its implementation, monitoring program progress, preparing and submitting required applications and contract documents, fulfilling designated regional agency functions, as well as the day-to-day functions of managing staff and office facilities.

Tri-County Regional Planning Commission is committed to the proper and thoughtful use of public and private dollars entrusted to us for the betterment of the region.

The illustrations below summarize the finances of TCRPC during 2023, which encompass a total budget of \$6,255,550.

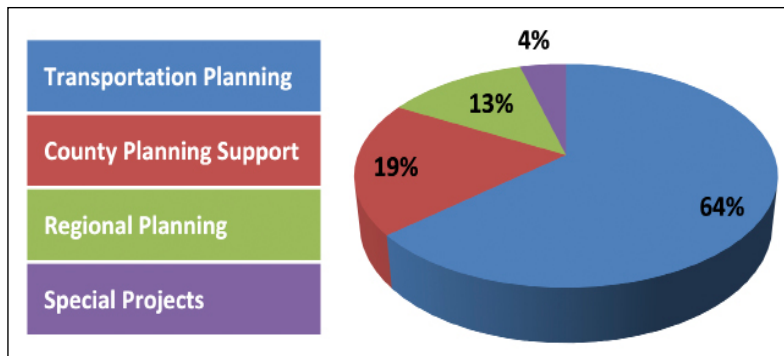
“Pass-through” funding awarded directly to professional consultants for planning projects through a competitive selection process included a vast majority of the budget.

REVENUE —



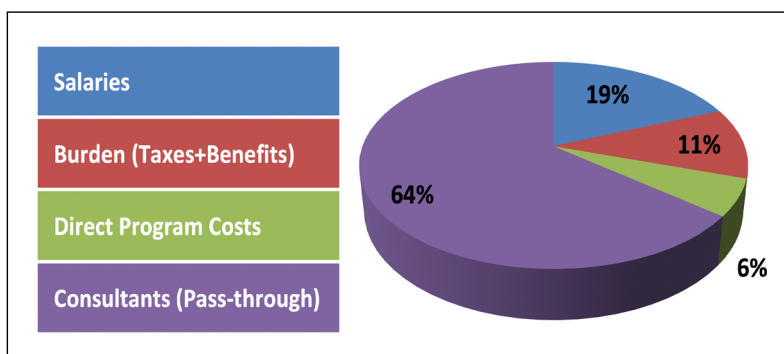
Federal funding makes up 48% of the revenue. State funds contribute 30%, with county and municipal contributions at 13%. Other subdivision and land development fees paid by developers, sponsorships and interest income generate 9%.

EXPENSES —



The majority of expenses are “pass-through” funding. Labor and burden expenses directed to program delivery for transportation, regional and county planning support make up 30% of expenditures. The remaining expenses are other direct costs for operations, facilities and equipment.

FUNDING DISTRIBUTION BY PROGRAM —



The transportation program receives the greatest funding support (64%), while half that amount (32%) of funding is directed toward county planning support and regional planning programs. Special projects cover the remaining 4% of program funding.

Complete details regarding TCRPC programs and expenditures are available in the annual audit report, which is completed by April 30 of each year and in monthly financial statements presented to the Commission.

INTERGOVERNMENTAL REVIEWS —

All applicants requesting federal and state grant funds are required to submit their application to a regional clearinghouse for review and comment. This review is to ensure the intended public investments are consistent with the regional goals, policies and direction of our Regional Growth Management Plan, share planning information, and to give opportunity for the public to comment.

Functioning as a designated clearinghouse agency, TCRPC reviewed 80 applications during 2023, totaling nearly \$84 million with most funding coming from federal sources (\$42 million).

The applicants for this funding were primarily local governments with projects including community facilities, environmental, water/sewer system improvements, drainage and storm water management improvements, and parks and recreation.

In addition, 59 PA DEP Chapter 102 forms requesting land use consistency determinations were processed.

AFFILIATE DATA CENTER —

As an affiliate to the Pennsylvania State Data Center (SDC), TCRPC has free access to decennial and economic census data, American Community Survey data, US Department of Agriculture publications and data and other specialized publications of the SDC.



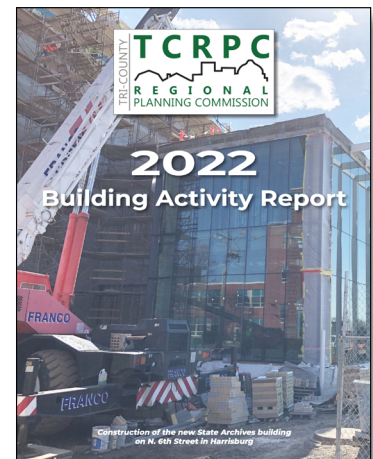
TCRPC is obligated to disseminate, promote and assist potential data users including government, business, non-profits and private citizens. As the US Census Bureau continues to publish data, TCRPC will also use it in comprehensive plan updates, assist municipalities in data research, grant applications, transportation planning, and regional planning programs.

PROFESSIONAL DEVELOPMENT —

TCRPC staff logged 45 hours of training in order to stay current in the field of planning, advance the delivery of our work program, and improve skills to be a resource for the region.

BUILDING ACTIVITY REPORT —

TCRPC publishes an annual Building Activity Report with building permit information for municipalities in Dauphin and Perry counties. It includes construction costs for residential, commercial and industrial development, as well as subdivision



and land development plan data. The patterns and trends indicated in this data helps to identify potential development in the Planned Growth Areas (PGAs) within the Regional Growth Management Plan.

It's also used in countywide valuation reports, in regional demographic/housing projections, and for evaluating funding opportunities. It's also a popular resource for developers.

The 2022 report showed a continued pattern of building the local tax-base and providing new job opportunities. Continued growth in residential inner-ring suburbs will be crucial to link the region's transportation options with our land use regulations to ensure the desired built environment is achieved and accessible to all, as recommended in the RGMP.

PARTNERSHIPS —

The regional planning program builds upon the message of fiscal and environmental sustainability to underscore our connections both in and outside the region.

Emphasis areas are defined by the RGMP, ongoing TCRPC representatives' input, the regional transportation program, and long-term emerging regional trends and demographic indicators.

To that end, TCRPC staff participates in many regional and statewide committees and task forces, and coordinates with other organizations.

Among them are:

- Appalachian Trail Conservancy
- Capital Area Transit (CAT)
- Capital Region Water
- Capital Resource Conservation and Development (RC&D) Area Council
- Councils of Government
- Cumberland, Dauphin & Perry County Conservation Districts
- Cumberland, Dauphin & Perry County Emergency Management Agencies
- Cumberland, Dauphin & Perry County Library Systems
- Cumberland, Dauphin & Perry County Local Emergency Planning Committees (LEPC)
- Dauphin County Economic Development Corporation
- Federal Emergency Management Agency
- Harrisburg Regional Chamber & CREDC
- Harrisburg University
- Hispanic Chamber of Commerce of Central PA
- Homebuilders/Real Estate organizations
- Kittatinny Ridge Coalition
- Manada Conservancy
- PA American Water
- PA Boroughs Association
- PA Dept. of Aging
- PA Dept. of Conservation & Natural Resources
- PA Dept. of Environmental Protection
- PA Dept. of Health
- PA Dept. of Transportation
- PA Downtown Center
- PA Emergency Management Agency
- PA Rural Water Association
- PA Township Supervisors Association
- Penn State Health



- Rabbittransit
- Shippensburg University
- Sunoco Logistics
- Susquehanna Regional Transit Authority
- Susquehanna Regional Transportation Partnership
- Susquehanna River Basin Commission

- Tri-County Community Action
- Tri-County Housing Development Corporation
- UGI Utilities
- United Way of the Capital Region
- UPMC Pinnacle Health
- Widener Law School

OUTREACH —

Public outreach and education are key components to successful planning and decision making. Without meaningful public involvement, there is a risk of making poor decisions, or decisions that could have unintended negative consequences.

While complete consensus is rare, public outreach and education may bring understanding and dialogue to planning studies and complex issues.

Residents, business people and property owners need and deserve ongoing communication regarding projects and issues that affect their community. To this end, TCRPC continually seeks new ways to involve people in our planning process.

TCRPC continues to use a hybrid/virtual approach to outreach, using the Zoom platform, to provide safe communication opportunities.

NEWSLETTER —

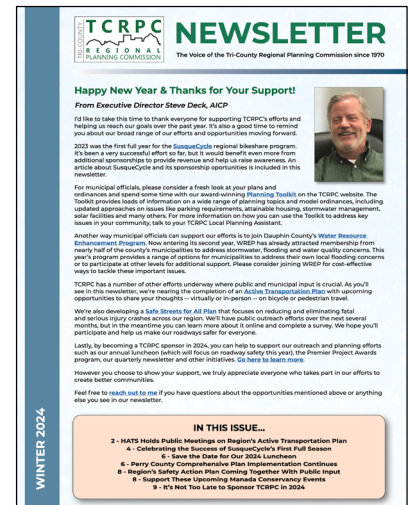
The TCRPC Newsletter is published every winter, spring, summer and fall.

It's sent to over 3,000 contacts throughout the region, including municipal and county officials, planning commissions, engineers, architects, developers, consultants, public authorities, non-profits, and state agencies.

Its content includes the latest land use and transportation planning news in the region as well as education and training opportunities, events of interest to municipal planners and officials, plus a regular front-page column from Executive Director Steve Deck.

ANNUAL LUNCHEON —

Over 140 people attended our 2023 Annual Luncheon on Thursday, May 11 at the Sheraton Harrisburg Hershey Hotel in Swatara Township.



It featured a panel discussion on Active Transportation Plans for the region with representatives from PennDOT, local municipalities and an engineering/consulting firm.

COMMUNICATIONS —

TCRPC is committed to keeping the community, commission members, elected leaders and partner organizations informed about its activities and programs.

In a spirit of transparency and collaboration, TCRPC continued its work of expanding its public presence and increasing its communications efforts in 2023.

Website

In 2023, the TCRPC website (tcrpc-pa.org) generated the following analytics:

- **Visitors:** 6,985 (582/mo)
- **Site Sessions:** 13,387 (1,116/mo)

Visitors to the site included the following:

- **Top 5 municipalities from the Tri-County region:** Harrisburg, Mechanicsburg, Carlisle, Hummelstown, Duncannon.
- **Top 5 PA municipalities outside the Tri-County region:** Philadelphia, York, Lancaster, Pittsburgh, Chambersburg.
- **Top 5 U.S. cities outside PA:** Washington, DC, Ashburn, VA, New York, NY, Cherry Hill, NJ, Mountain View, CA.
- **Top 5 countries outside the U.S.:** China, India, Canada, Philippines, Japan.



Media Coverage

TCRPC was mentioned in or contributed to 17 news stories in 2023. The stories appeared in a variety of media outlets, including: ABC27 News, *Central Penn Business Journal*, the *Daily Review*, Fox43 News, the *Hummelstown Sun*, *PennLive*, the *Perry County Times*, and *theBurg*.

Social Media

TCRPC's social media reach on Twitter, Facebook and LinkedIn came to 311,479 total views in 2023, an increase of 25% over 2022.

Average monthly impressions were 25,957.

Total followers across the three platforms increased 8% to 2,375.





Barn with solar installation, Lower Paxton Township

DAUPHIN COUNTY

The mission of the Dauphin County Planning Commission (DCPC) is to guide, coordinate and promote the wise and orderly use of land and resources in order to facilitate the growth of the local economy, enhance the quality of life, and preserve the natural environment by meeting the needs of the county's present population without compromising the needs of future generations.

The DCPC functions to fulfill the obligations under the Pennsylvania Municipalities Planning Code (MPC).

2023 MEMBERS —

- Mary Gaiski, Chairwoman
- Robert Spandler, Vice Chairman
- Gary E. Lenker, Treasurer
- Josh First, Secretary
- Jonathon Bowser
- Dominic D. DiFrancesco, II
- John Kerschner, AICP
- Taryn D. Morgan
- Carter Wyckoff
- Commissioner Chad Saylor (Liaison)
- Fred Lighty (Commissioner's Representative)

2023 ACCOMPLISHMENTS —

WREP

In 2023, the Dauphin County Planning Commission continued to assist with the Water Resources Enhancement Program (WREP), which is designed to help municipalities meet their MS4 and stormwater management needs through a voluntary, flexible program.

The WREP Advisory Committee met to develop potential services and cost-sharing measures, and to continue identifying potential flood mitigation and stormwater management projects. Municipalities will choose their service tiers in 2024 based on the benefits and services they wish to receive.

Fifteen municipalities participated in the WREP program and served on the Advisory Committee in 2023. They included: Derry, East Hanover, Halifax, Londonderry, Lower Paxton, Lower Swatara, South Hanover, Swatara and West Hanover townships, and Hummelstown, Middletown, Millersburg, Penbrook, Royaltown and Steelton boroughs.

Countywide Action Plan

DCPC participated in the implementation of the Countywide Action Plan (CAP), a multi-county effort to reduce pollution and create clean, healthy waterways. The four-county project also includes Juniata, Mifflin and Perry counties.

Local Planning Assistance Program

In 2023, the Local Planning Assistance (LPA) program provided support to municipalities by offering a wide range of planning services, including attending night meetings, providing GIS mapping services, and conducting research on current planning topics or techniques.

In total, 433 hours of staff time were dedicated to the Local Planning Assistance program.

Plan Reviews And Development Trends

DCPC reviewed 115 subdivision and land development plans in 2023. Of these, 58 were residential, 36 were commercial and/or industrial, 10 were public/semi-public, six were agricultural, and five were mixed-use. Nineteen of the commercial/industrials plans were greater than 10,000 square feet. Twenty-one of the residential plans contained more than four or more new units or lots.

In 2023, 64 plans (55%) of the subdivision and land development plans occurred inside Community Service Areas (CSAs), an indicator of development trends. Also, 29 of the 49 major development plans (59%) occurred within the CSAs. Having most of the larger developments occur within a CSA is a goal of the county comprehensive plan.

DCPC reviewed and approved four plans: two in Williamstown Borough, one in Jefferson Township and one in Millersburg Borough. The Millersburg Borough project was for a new elementary school development on the high school campus property.

Other Accomplishments

- Reviewed 13 sewage facilities planning modules.
- Reviewed and commented on 29 municipal ordinances proposing zoning ordinance revisions and amendments.
- Provided consistency reviews for 62 projects to confirm their grant/funding applications are consistent with county or local plans.
- Provided geographic information systems (GIS) support for a variety of land use and transportation projects across the county.
- Served on a review committee and provided data for Londonderry Township's comprehensive plan update.
- Participated in the steering committee and provided data for the active transportation plans in South Hanover and Susquehanna townships.
- Provided information on active transportation planning to Halifax and Washington townships.
- Provided research on backyard animal and urban agriculture provisions to South Hanover and Swatara townships.
- Assisted Millersburg Borough and Londonderry, Susquehanna and Swatara townships with ordinance review and research on short-term rentals.
- Assisted Halifax, Lower Swatara and Washington townships with ordinance review and research on solar development.
- Provided information on official maps and base maps to South Hanover Township.
- Conducted research on zoning topics for Swatara, Upper Paxton, Washington and West Hanover townships.
- Provided land development ordinance information to Penbrook Borough and East Hanover and Halifax townships.
- Participated in the Dauphin County Hazard Mitigation Plan annual review.
- Updated the agricultural easements database for the Dauphin County Conservation District.
- Served as county representative to the Local Emergency Planning Committee (LEPC).
- Offered presentations at an Upper Dauphin COG quarterly meeting and at a municipality-focused meeting sponsored by Light Heigel, Inc.
- Served as a stakeholder on the Community Development Block Grant (CDBG) and HOME Program Action Plan update.
- Served as a stakeholder on the joint municipal project for the Paxton Creek Improvement project.



Wheatfield Township farm

PERRY COUNTY PLANNING COMMISSION

This annual report fulfills the Perry County Planning Commission's obligation as outlined in the Pennsylvania Municipalities Planning Code (PA MPC), Section 207; Conduct of Business.

The report's content highlights all relevant business undertaken by the PCPC and staff throughout 2023.

2023 MEMBERS —

- James H. Turner, Chairman
- Robert E. Shaffer Sr., Secretary
- Thomas A. Graupensperger, Vice Chair
- David F. Rice, Treasurer
- Donny Bartch
- Dana Cotton
- Cathy Gilbert
- Michael Hartley
- Danny Kirk

2023 ACCOMPLISHMENTS —

Picture Perry Comprehensive Plan Passage

Two years of work culminated in the passage of Picture Perry, Perry County's new comprehensive plan. The plan was made possible thanks to an unprecedented level of municipal cooperation and strong support for a unified community planning approach.

As part of the effort, PCPC staff secured commitments from 22 of the county's 30 municipalities to adopt Picture Perry as their own comprehensive plans. Implementation of the plan is ongoing.



From the Picture Perry website

Countywide Action Plan

PCPC participated in the implementation of Perry County's Countywide Action Plan (CAP), a multi-county effort to reduce pollution and create clean, healthy waterways. The four-county project also includes Dauphin, Juniata and Mifflin counties.

Local Planning Assistance Program

Under the LPA, which assists municipalities with their community planning initiatives, PCPC staff attended 21 local planning commission meetings in 2023 and provided planning services to four municipalities: Bloomfield Borough, Newport Borough, Oliver Township and Spring Township.

Outreach Program

To provide updates and receive input on current and future planning efforts, PCPC staff attended 21 local planning commission meetings and 11 county commissioner meetings.

Other Accomplishments

- Reviewed 83 total Subdivision and Land Development plans.
- Reviewed six sewage facility planning modules.
- Assisted Spring Township with adopting its first zoning ordinance and zoning map.
- Reviewed and commented on three municipal ordinances proposing subdivision and land development ordinance amendments.
- Reviewed and commented on 19 municipal ordinances proposing zoning ordinance revisions and amendments.
- Reviewed and commented on comprehensive plans for Franklin County and Middlesex Township, Cumberland County.
- Updated the Perry County Community E-Data Booklet and the Subdividers/Developers Guide.
- Selected a consultant to undertake work on the 2025 Hazard Mitigation Plan.
- Supported the County's participation in HATS' Regional Transportation Plan implementation.
- Offered a presentation on zoning, community planning and TCRPC's Regional Transportation Safety App at the annual convention of the Association of Township Officials at the county fairgrounds.
- Logged the receipt of 38 Act 14 notifications for the county.
- Improved and updated several county GIS data layers.
- Provided outreach at all joint Perry COG and Borough Association meetings.
- Attended the PA Chapter of the American Planning Association annual conference in Scranton.
- Assisted HATS staff with the Duncannon Area transportation study events held in Penn and Watts townships.
- Conducted outreach and technical support to the Perry County Economic Development Authority and the Local Emergency Planning Committee.



Fleischer's Covered Bridge over Big Buffalo Creek on Fairground Road in Oliver Township.



Truck terminal on Route 230, Londonderry Township

HARRISBURG AREA TRANSPORTATION STUDY

TCRPC serves as the lead staff agency for the Harrisburg Area Transportation Study (HATS), a federally designated Metropolitan Planning Organization (MPO) serving 103 municipalities in Cumberland, Dauphin and Perry counties. The MPO is represented by county officials, the City of Harrisburg, Capital Area Transit, and other federal, state and local agencies.

HATS develops a Regional Transportation Plan (RTP) that documents the current status of transportation projects and programs, identifies long-term needs, and recommends projects to meet those needs. The long-range RTP sets a framework and priorities for the expenditure of federal transportation funds over a 25-year period.

HATS serves 103 municipalities in all, covering almost 1,700 square miles in South-Central Pennsylvania, including Cumberland, Dauphin and Perry counties.

2023 MEMBERS —

Technical Committee

- Steve Deck, Chair
- Diane Myers-Krug, Vice Chair
- Andrew Bomberger, Secretary
- Deborah Ealer
- Kirk Stoner
- Steve Libhart
- Doug Brown
- James Turner
- Mike Hartley
- Dan Snow
- Geoffrey Knight
- Rich Farr
- Ray Green
- Kenana Zejcirovic

Coordinating Committee

- Jeff Haste, Chair
- Commissioner Brenda Watson, Vice Chair
- Commissioner Jean Foschi, Secretary
- Toby Fauver
- Steve Libhart
- James Turner
- Dan Snow
- Percy Bullock
- Eric Bugaile
- Larry Shifflet
- Chris Kufro

2023 ACCOMPLISHMENTS —

Transportation Improvement Program

HATS staff began developing the 2025-2028 Transportation Improvement Program (TIP) in 2023. The first step in the process was reaching out to municipalities to discuss the RTP Project Pipeline, which is used to identify and evaluate transportation needs for possible inclusion on the updated TIP.

In coordination with PennDOT, these transportation needs were considered alongside “carry over” projects continuing from the previous TIP and new asset management needs to produce a draft TIP, which was reviewed by the RTP Implementation Work Group and HATS committees. Adoption of the 2025-2028 TIP is anticipated in 2024.

Active Transportation Plan

The development of HATS Regional Active Transportation Plan began in 2023. Extensive outreach, plan/document research and analysis produced an updated Regional Backbone of the most important connections to enable non-motorized transportation. Adoption of the HATS Regional Active Transportation Plan is anticipated in 2024.

SusqueCycle Regional Bike Share

Since October 2022, TCRPC has been operating the SusqueCycle Regional Bike Share system consisting of 60 bikes distributed among 9 locations throughout Harrisburg. In 2023, more than 2,000 rides were logged in the system. Additional funding and continued stakeholder coordination will enable new bikes and new station locations in 2024. Visit susquecycle.org for more information.

Safe Streets For All Action Plan

With planning funds awarded through the federal Safe Streets and Roads for All Program, TCRPC began the development of a qualified safety action plan. Upon completion of the Plan, which will present a data driven approach to eliminating traffic fatalities and serious injuries, additional implementation funds should be available to program safety projects.

Other Accomplishments

- Attended events for public outreach including Sip @ SOMA, Tour de Belt, Hummelstown Criterion, BrewFest, Fort Hunter Day, Apple Fest, Perry County Fair, Gratz Fair, Fall Furnace Fest, Camp Hill StormFest, and Greenways and Trails Conference.
- Updated transportation needs identified on the Project Pipeline by researching planning documents and coordinating with municipalities.
- Participated in development or coordinated implementation of bike/ped or active transportation plans for Mechanicsburg Borough, Susquehanna Township, Silver Spring Township, Cumberland County, Good Hope Road, Downtown Harrisburg Circulation Study, Route 39/743 study, and Duncannon Area Traffic Study.
- In cooperation with County Bridge Engineers, programmed improvements for 13 locally-owned federal-aid eligible bridges.
- Coordinated with Norfolk Southern, local municipalities and other regional stakeholders on revisions for MOU regarding railroad improvements and potential impacts on CAT Intermodal Bridge project.
- Participated in design review and development of Lemoyne Bottleneck, Sporting Hill Road, Market Street Bridge, CAT Intermodal Bridge, Route 39.
- Participated in statewide planning efforts including Freight Work Group, Air Quality Work Group, PennDOT Connects Steering Committee
- Updated HATS Interactive Safety Application with 2022 crash data.
- Completed 2020 US Census Urbanized Area smoothing in coordination with PennDOT, Lebanon County and York County.
- Participated in TCRPC Annual Luncheon Roundtable on Active Transportation Planning.
- Conducted outreach with Mennonite and Amish community representatives to discuss transportation needs.
- Wrote letters of support for I-83 South Bridge discretionary grant applications.
- Evaluated and selected TASA projects.
- Partnered with Commute PA, which in 2023 tracked 1.1 million vehicle miles reduced, \$731,437 saved, 1.1 million calories burned, 44,612 green trips and 497 tons of CO2 reduced in the region.
- Partnered with the Susquehanna Regional Transportation Partnership (SRTP/Commute PA), which received the Commuting Options Award for Active Transportation at the Association for Commuter Transportation (ACT) 37th Annual International Conference for their Regional Bike Share initiative.
- Partnered with SRTP and PennDOT to spearhead the creation of a regional Congestion Management Process (CMP) for partner MPOs in the region.

TRI-COUNTY REGIONAL PLANNING COMMISSION 2023 ANNUAL REPORT

2023 TCRPC STAFF —

- **Steve Deck**, AICP, Executive Director
- **Diane Myers-Krug**, AICP, Associate Director
- **Ana Avila-Tinoco**, Administrative Assistant
- **Andrew Bomberger**, AICP, Transportation Planning Coordinator
- **Karen Dixon**, Transportation & Community Planner
- **Jerry Duke**, AICP, Dauphin County Planning Coordinator
- **Jason Finnerty**, Perry County Planning Coordinator
- **Timothy Jones**, HPMS Coordinator/GIS Technician
- **Alexa Korber**, Planner
- **Larry Portzline**, APR, Communications Coordinator
- **Tanner Stroup**, Transportation & Community Planner
- **Benjamin Warner**, Planner

CONTACT TCRPC:

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FRONT COVER: A view of the bridges crossing the Susquehanna River from the roof of UPMC Harrisburg. A house under construction in Marysville's Rockville Estates development. Morning traffic in downtown Hershey. A pair of SusqueCycle bike riders in Harrisburg's Riverfront Park.

BACK COVER: A vegetation buffer along Paxtang Creek, park of a stream restoration effort in Paxtang Park.